

Update from the Department of Behavioral Health and Developmental Services

BHC Subcommittee, Joint Commission on Health Care
June 28, 2012

James W. Stewart, III
DBHDS Commissioner

Challenges to Virginia's Behavioral Health System

- Need for a range of crisis and emergency services for persons experiencing behavioral health crises including acute inpatient care.
- Need for housing and community supports to prevent crises and enable community integration, including enabling individuals to be discharged from state hospitals.
- Need for timely access to services and effective management of forensic patients involved in the criminal justice system.

Root Causes of Challenges to BH Service Delivery System

- Inherent complexity of the population to be treated and served.
- Limited capacity and significant regional/local variations.
- Best practices increasing but not universally accessible.
- Complex interagency system dynamic
- Current economic climate resulting in service reductions (fewer beds) at time when population continues to increase.

Active Planning to Identify Issues and Solutions

- DBHDS, CSBs and system stakeholders have worked diligently to understand our challenges, document our needs, and respond to them accordingly.
- June 2010: *Creating Opportunities* strategic plan for advancing community-focused services in Virginia.

Creating Opportunities Task Forces

- **BH Emergency Response System TF**
- **State Hospital Effectiveness /Efficiency TF**

Issues Identified:

- difficulty accessing inpatient treatment under certain circumstances;
- patients unable to be discharged in a timely manner;
- the impact of increased forensic referrals to state hospitals;
- need for community service capacity building to help prevent and respond to crises, divert persons from hospitalization and jail, and to facilitate timely discharge from hospitalization.

DBHDS Prioritized Response to Needs

1) Through *Creating Opportunities Emergency Response Initiative*, DBHDS Has Identified Priorities for Crisis Service Capacity Building:

- Local Acute Inpatient Hospital (LIPOS)
- Substance Use Detox and Other SUD services
- Crisis Intervention Teams (CIT) and similar BH/CJ Intervention
- Therapeutic Drop-Off for Law Enforcement, or similar program
- Psychiatric Evaluation and Medication Administration within 24 hours

2) Non-Crisis Service Capacity Building: The *Creating Opportunities Emergency Response Report* also reported the following highest priorities for capacity-building in non-crisis services:

- Case management, especially intensive case management
- Mental Health Supports (in home daily support of individuals)
- Psychiatric Services and Medication Management
- PACT (Program of Assertive Community Treatment)
- Peer Support
- Wrap-Around Services

3) Through *Creating Opportunities Forensic Subcommittee*, DBHDS is Addressing Several Forensic Issues:

- Background: Under Virginia law, DBHDS is responsible for several types of forensic services, including:
 - Inpatient evaluation and restoration of competency to stand trial for jail inmates;
 - Inpatient treatment of unrestorably incompetent defendants (URIST);
 - Emergency inpatient psychiatric treatment of jail inmates;
 - Evaluation and treatment of Not Guilty By Reason of Insanity (NGRI) acquittees;
 - Inpatient evaluations of sanity at the time of offense.
- These services are provided exclusively by DBHDS facilities.

Prioritized Response: Forensics Background

Increase in use of beds for forensic patients:

- In FY 2002, an estimated 26% of available beds (469 of 1,804 beds) were utilized by forensic inpatients.
- Currently 36% of available beds (545 of 1,514 beds) serve forensic inpatients.

Result:

- Fewer state hospitals beds for civil patients (i.e., non-forensic admissions such as TDOs).
- More restricted access for forensic referrals.

Prioritized Response: Forensics

4) DBHDS Has Reduced Waiting Lists for Admission of Jail Inmates:

- Prioritized referrals from jails based on acuity.
- Immediate admission for emergency treatment.
- Waitlists only for inpatient competency restoration, or evaluations of competency or sanity.

Since August 2011 :

- Decreased waitlist at CSH by 46% (from 41 to 22)
- Decreased waitlist at ESH by 40% (from 43 to 26)
- Average wait time for admission from jail has decreased by over 50% (65 days in Aug 2011 to 30 days in June 2012)
- Of the 48 individuals on the waitlist on June 15, 2012, 10 were receiving active services from a CSB, in hopes of diverting inpatient admission.

5) Additional Actions to Manage Forensic Beds:

- ESH: additional 25 beds [former geriatric beds] for forensic patients.
- ESH psychologist into Hampton Roads Regional Jail to provide services to inmates on wait list.
- CSH and HPR IV now allow direct admission of low-risk forensic patients to civil units.
- CSH is referring waitlist patients to the HPR IV jail team and CSBs.
- DBHDS amended NGRI placement policies for low-risk NGRI patients placement in other state hospitals (not CSH).

6) Convened Multi-Agency Forensic Workgroup:

- Increasing use of state hospital beds by forensic patients.
- Admission wait list for jail inmates.
- Lack of community-based competency restoration capacity.
- Long lengths of stay before discharge for NGRI patients, etc.

Through August 2012, the workgroup is studying :

- All forensic patient categories.
- All admission, treatment, and discharge processes and management procedures.
- Recommendations for policy, funding, and legislative action.

7) Initiated Adult Outpatient Competency Restoration Services:

- CSBs receive no funds specifically for adult restoration services.
- Starting July 1: \$144,000 ongoing funding for adult outpatient competency restoration services provided by CSBs either in community or jail.
- Anticipated result is reduction of at least 160 referrals to state hospitals.

8) Continuing Development of Behavioral Health-Criminal Justice Initiatives:

- **Cross-System Mapping** – a planning process to “map” the consumer’s step-by-step experience in the system, identify gaps in services, capitalize on identified opportunities for diversion or system improvement, and create a local action plan.
- **Crisis Intervention Teams (CIT)** - a 40-hour training program for law officers to reduce the use of force and restraint, and divert persons from arrest and link them to mental health supports whenever possible.

Cross-Systems Mapping

- Conducted 29 Cross-System Mapping workshops; 11 additional workshops in the near future.
- In May: convened 18 original sites to share self-assessment data, provide technical assistance, and plan next steps for development.

26 Crisis Intervention Teams (CIT) are in operation in Virginia.

- Since 2001, trained approximately 4,000 officers and first responders.
- 9 CIT programs have “drop-off” sites to reduce time spent by officers on MH-related calls (5 of these programs provide 24/7 access).
- 2012 General Assembly approved \$600,000 annually for additional drop off sites.

Jail Diversion

- DBHDS also funds 10 CSBs to provide jail diversion and jail treatment programs.

9) Medical Screening Protocol:

- More consistent and efficient protocols for medical screening and assessment are needed to facilitate timely access to care for individuals in crisis and to minimize wait times for law enforcement.
- DBHDS will refine and reissue the *2007 Medical Screening and Assessment* protocols for adoption by CSBs, public and private facilities and emergency departments.
- This will improve communication, coordination of care, make screening/assessment more consistent, and reduce unnecessary delays in treatment.

10) Virginia Acute Psychiatric and CSB Bed Registry:

- Bed registry software is completed and is hosted by Virginia Health Information (VHI).
- Enable CSB and hospital users to more efficiently search for available beds anywhere in Virginia.

Prioritized Response: Transportation

11) Reducing Demands on Law Enforcement for Transportation:

- DBHDS encourages CSBs and regions to utilize existing statutory and other options to the fullest extent, e.g.:
 - Development of therapeutic “hand-off” as allowed by law.
 - Use of persons other than law officers to transport for temporary detention (TDOs) as allowed by law.
 - Use of tele-video technology (for evaluations, hearings, etc) as allowed by law.

Summary

- The Commonwealth’s continuum of service capacity is not yet sufficient to prevent difficulty accessing care and treatment.
- Added support in FY13/14 biennium
 - Additional therapeutic “hand-off” capacity to enable law enforcement and behavioral health providers to divert more persons from the criminal justice system (\$600,000 appropriation).
 - Additional funding for crisis stabilization and psychiatric services for children.

Improvements That Will Bring Immediate Relief

- LIPOS: to expand purchase of inpatient care for adults.
- DAP: Discharge Assistance Planning for discharge of long-term patients.
- Adult Competency Restoration: to occur in community settings or jail, reducing referrals to state facilities.
- PACT: Assertive Community Treatment teams reduce emergency service and hospital utilization, criminal justice involvement, and improve housing stability for complex, difficult-to-serve individuals in the community.
- Law Enforcement “Hand-off” Sites (as funded in FY 2013-14) and other jail diversion programs.